

## FY2026 Sustainability Action Plan

Division:

Kansai Division

	Section	Internal/ External	Materiality	SDGs	Sustainability Aspect	Risks	Opportunities	Sustainability Objective	Action Plan	Performance Indicator
1	Pigment & Specialty Chemicals Section	External Issue	Climate Action	7: Affordable and Clean Energy	GHG Emissions	Intensifying competition in automotive materials market, delayed response to evolving customer requirements, and changes in EU ELV regulations	Growing demand for eco-friendly materials driven by increasing needs for lightweight and fuel-efficient solutions	Addressing climate change and reducing environmental impact through the supply and application expansion of advanced functional materials	Expanding foam materials globally to supply lightweight automotive components and drive new application development	Sales performance, progress in application development and customer proposals, and creation of new business opportunities
2	Pigment & Specialty Chemicals Section	External Issue	Contributing to Health and Well-being	12: Responsible Consumption and Production	Pollution Prevention & Resource Circulation	Lost opportunities due to production capacity constraints and supply chain instability	Strong relationships with manufacturers and expanding demand for environmentally conscious materials	Addressing climate change and reducing environmental impact through the supply and application expansion of advanced functional materials	Advancing the supply of pollution-free materials and expanding their applications	Sales volume and adoption track record, progress in application expansion and supply chain strengthening, and new business opportunity creation
3	Pigment & Specialty Chemicals Section	External Issue	Climate Action	7: Affordable and Clean Energy 8: Decent Work and Economic Growth	GHG Emissions	Lost opportunities due to production capacity constraints and supply chain instability	Strong manufacturer partnerships and rising demand for energy-saving and thermal insulation solutions	Addressing climate change and reducing environmental impact through the supply and application expansion of advanced functional materials	Supplying coating materials that enhance thermal insulation performance and expanding their applications	Pursuing sales opportunities and promoting adoption of low-carbon products with lower environmental impact than fossil-based alternatives
4	Super Absorbent Polymer & Hygiene Materials Section	External Issue	Business Evolution through Stable Procurement and Supply	7: Affordable and Clean Energy 13: Climate Action	Technological Innovation Value Chain	Uncertainty in cost competitiveness and market acceptance of biomass-based materials	New market creation driven by growing demand for low environmental impact materials	Building a stable supply system for eco-friendly chemicals through the development and supply of bio-based and plant-derived chemical products	Promoting eco-friendly hygiene product supply through sales of high-performance resins using biomass-derived materials via mass balance approach	Sales and adoption performance, progress in application development and proposal activities, and new business opportunity creation