

FY2026 Sustainability Action Plan

Department: Intermediate Chemicals Division

	Section	Internal/External	Materiality	SDGs	Sustainability Aspect	Risk	Opportunity	Sustainability Objective	Action Plan	Performance Indicator
1	Acrylics Section	External Issue	Stable Procurement & Supply	7: Affordable and Clean 13: Climate Action	Value Chain	Supply instability and rising procurement costs due to changes in raw material sourcing environment (regulatory tightening, etc.)	Strengthening procurement opportunities and supply capabilities by capturing demand for eco-friendly chemicals	Establishing a stable supply system for eco-friendly chemicals through development and supply of bio-based and plant-derived raw materials	Supply of eco-friendly raw materials through handling of plant-derived acrylic-based materials	Sales performance, progress on initiatives for stable supply of these materials, and development of new projects and participation opportunities
2	Acrylics Section	External Issue	Stable Procurement & Supply	7: Affordable and Clean 13: Climate Action	Value Chain	Loss of competitiveness and business opportunities due to delayed response to environmental requirements	Differentiation and new customer acquisition based on growing demand for eco-friendly products	Establishing a stable supply system for eco-friendly chemicals through development and supply of bio-based and plant-derived raw materials	Supply and promotion of eco-friendly products through handling of ISCC PLUS certified products (bio-based)	Sales volume and adoption results, implementation of customer proposals and adoption initiatives, and development of new business opportunities
3	Polyurethane Raw Materials Section	External Issue	Stable Procurement & Supply	7: Affordable and Clean 13: Climate Action	Value Chain	Loss of business opportunities due to delayed market development	Creation of new markets driven by decarbonization and bio-based transition	Establishing a stable supply system for eco-friendly chemicals through development and supply of bio-based and plant-derived raw materials	Building supply systems and promoting proposals through collaboration with manufacturers and users for bio-based polymer raw materials	Handling and sales performance, progress on supply system development and proposal activities, and development of new projects and participation opportunities
4	Phenol/ Epoxy Hardner Raw Materials Section	External Issue	Stable Procurement & Supply	7: Affordable and Clean 13: Climate Action	Value Chain	Business viability uncertainty due to price competition	Differentiation and new business opportunity creation driven by growing demand for eco-friendly products	Establishing a stable supply system for eco-friendly chemicals through development and supply of bio-based and plant-derived raw materials	Promoting proposals for supply and adoption of eco-friendly products through handling and sales of bio-based functional alcohol raw materials	Progress on proposals and adoption of low-carbon products leveraging development and trading experience, and development of new business opportunities
5	Intermediate Chemicals Section	External Issue	Climate Action	12: Responsible Consumption and Production	Climate Change Adaptation	Rising packaging material costs and procurement difficulties due to deteriorating conditions in oil and metals industries	Contributing to environmentally responsible logistics systems	Addressing climate change and reducing environmental impact through effective resource utilization and establishment of eco-friendly logistics	Implementing 3R (Recycle/Reduce/Reuse) initiatives for drums to optimize logistics efficiency and supply systems	3R product utilization rate, GHG reduction achievements through transportation efficiency and supply optimization leveraging strong partnerships with solvent trading companies
6	Intermediate Chemicals Section	External Issue	Stable Procurement & Supply Climate Action	7: Affordable and Clean Energy	Value Chain GHG Emissions	Impact on supply due to changes in energy supply-demand structure and strengthened environmental regulations	Creating efficiency and differentiation opportunities based on growing demand for circular logistics; securing supply sources in western Japan	Addressing climate change and reducing environmental impact through effective resource utilization and establishment of eco-friendly logistics	Optimizing energy supply and reducing environmental impact through diversification of supply bases and reduction of land transportation via swap arrangements	GHG reduction achievements, implementation of logistics efficiency initiatives, optimization of supply systems, and development of related business opportunities
7	Intermediate Chemicals Section	External Issue	Stable Procurement & Supply	7: Affordable and Clean Energy	Value Chain	Loss of competitiveness and business opportunities due to delayed response to environmental requirements	Differentiation and new customer acquisition based on growing demand for eco-friendly products	Establishing a stable supply system for eco-friendly chemicals through development and supply of bio-based and plant-derived raw materials	Expanding handling of sustainability-focused products through proposals for switching to low-environmental-impact raw materials and products	Results of switching to and adopting low-environmental-impact products, progress on proposal activities and supply chain transformation, and development of new business opportunities
8	Intermediate Chemicals Section	External Issue	Stable Procurement & Supply	7: Affordable and Clean Energy	Value Chain	Loss of competitiveness and business opportunities due to delayed response to environmental requirements	New business creation and value enhancement driven by expanding demand for green chemicals	Establishing a stable supply system for eco-friendly chemicals through development and supply of bio-based and plant-derived raw materials	Advancing manufacturing and sales of green & bio solvents through collaboration with overseas strategic business partners	Progress on development and sales of eco-friendly products, commercialization through partnerships, and development of new projects and participation opportunities